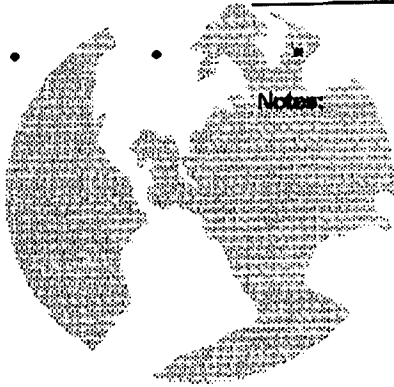


# facsimile transmittal

To: Mr. John Ashcroft Fax: 1-202-307-1454  
From: Mrs. Adair McCook Date: 01/03/02  
Re: Microsoft Settlement Pages: 1 plus cover  
CC:

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CONFIDENTIAL

**14645 Woodland Road**  
**Athens, Alabama 35613**

January 2, 2002

Attorney General John Ashcroft  
US Department of Justice  
950 Pennsylvania Avenue, NW  
Washington, DC 20530

Dear Mr. Ashcroft:

The purpose of this letter is to show my support for the settlement that was reached between Microsoft and the Department of Justice in November.

The agreement has teeth. It requires Microsoft to design future versions of Windows to make it easier to install non-Microsoft software and to disclose information about certain internal interfaces in Windows. It also requires significant changes in the way Microsoft develops licenses and markets its software, as well as new ways of working with independent software vendors. This agreement changes the software industry permanently.

The government's settlement is more than fair. A technical oversight will monitor Microsoft to ensure that it adheres to the settlement's terms. For these reasons, I support the settlement.

Sincerely,

*Adair McCook*

Adair McCook